# Confidential

# FY2020Annual Survey of Corporate Behavior Questionnaire

Cabinet Office

Government statistics

Approved by the Ministry of Internal Affairs and Communications General statistical survey

This questionnaire will be handled in the strictest confidence. Your replies will be used only for statistical purposes. Submission deadline: January 15, 2021

### How to complete this questionnaire:

- 1 Please fill in the thick-framed boxes or the "other ( )" option and circle the applicable number in the thick-framed number column (1, 2, 3 ...).
- 2 Please amend in handwriting if company name, address, etc., has changed.
- 3 Please answer Q2 (2) (break-even yen-dollar rate) only if your company is an exporter.
- 4 Please answer on a consolidated basis except for Q5 (Change in the number of employees). If your company does not have subsidiaries,

please answer for your company only for all questions.

5 Please answer Q6 (Overseas production ratio and reverse imports ratio) only if your company is a manufacturer.

Company No.		Se	ctor				
0		Capital Size Completed by		Completed by			
Company Name		0.1 to 1	1 to 5 billion yen	5 to 10	10 billion yen or	Position	
Address  business establishment	〒	(not incl.)			more	Name	
where this questionnaire was completed		1	2	3	4	Telephone Number	Extension

# **Business outlook and demand forecast**

Q1 Please enter a <u>figure up to one decimal place</u> in each of the boxes below as your rough forecast of Japan's nominal and real economic growth rates and the nominal and real growth rates of demand in your industry for FY2021, the next 3 years (average of FY2021–2023) and the next 5 years (average of FY2021–2025).

Please refer to the industry code (middle classification) specified by the stock exchange with regard to your industry. If your company's business spans multiple divisions, please reply in terms of the industry of your largest division.

	FY2021	Next 3 years (average of FY2021–2023)	Next 5 years (average of FY2021–2025)
Japan's nominal economic growth rate	. %	9%	%
Japan's real economic growth rate	. %	96	, %
Nominal growth rate of industry demand	. %	. %	. %
Real growth rate of industry demand	. %	%	<u> </u>

(Reference) The past 3 years' % changes in gross domestic product (GDP), which represents Japan's economic growth rate, are as follows:

	FY2017	FY2018	FY2019
Nominal economic growth rate	2.0%	0.1%	0.8%
Real economic growth rate	1.9%	0.3%	0.0%

Source: "Quarterly Estimates of GDP Jul.-Sep. 2020 (The 1st Preliminary), chained" by the Cabinet Office (Published on November 16, 2020)

# Exchange rates

Q2 (1) What is your forecast for the exchange rate of the yen against the dollar 1 year from now (around January 2022)? Please choose and circle the one number that applies.

60 yen range	70 yen range	80 yen range	90 yen range	100 yen range	110 yen range
1	2	3	4	5	6
120 yen range	130 yen range	Other		Not pre	dictable
7	8	9 ( -	9 ( -yen level )		0

(2) Up to how many yen to the dollar is a profitable exchange rate at this point in time? Please enter a whole number in the box

Please reply with regard to your main product if conditions vary significantly between products and plants and it is difficult to make a uniform calculation.

(2) is to be answered by exporting companies only. If you are not an exporting company, please enter "0" in the right-hand column.

# Prices

Q3 With regard to how much higher or lower the average purchase price for manufacturing and selling the main product or service of your company and the average sales price of your main product or service will be 1 year from now (around January 2022), please choose and circle the one number that is the closest to your company's forecast.

	Average purchase price	Average sales price
Rate of change	1 year from now (around Jan. 2022)	1 year from now (around Jan. 2022)
:20% or more	1	1
10% to 20% (not incl.)	2	2
5% to 10% (not incl.)	3	3
0% (not incl.) to 5% (not incl.)	4	4
0%	5	5
-5% (not incl.) to 0% (not	6	6
-10% (not incl.) to -5%	7	7
-20% (not incl.) to -10%	8	8
-20% or less	9	9
None apply	10	

(Note) The purchase price for non-manufacturing companies is the price of raw materials and products purchased for providing service. For example in the wholesale and retail industries it includes stocks purchased, in the restaurant and lodging industries it includes foodstuffs and in the real estate industry it includes land purchased for sale (machinery/tools for capital investment and rent/purchase of buildings and land for use at own company are not included). Please choose "None apply" if there is no applicable purchase price.

# Growth rate of capital investment

Q4 How does your company view the annual average percentage changes in capital investment (construction work basis) for the past 3 years (average of FY2018-2020) and the next 3 years (average of FY2021-2023)? Please choose and circle the one number that applies as the past percentage change and the future forecast.

Please exclude the purchase of land, the purchase of used items and transfers from the construction in progress account.

Rate of	Past 3 years (average of FY2018–2020)	Next 3 years (average of FY2021–2023)
25% or more	1	1
20% to 25% (not incl.)	2	2
15% to 20% (not incl.)	3	3
10% to 15% (not incl.)	4	4
5% to 10% (not incl.)	5	5
0% (not incl.) to 5% (not	6	6
0%	7	7
-5% (not incl.) to 0% (not incl.)	8	8
-10% (not incl.) to -5%	9	9
-15% (not incl.) to -10%	10	10
-20% (not incl.) to -15%	11	11
-25% (not incl.) to -20%	12	12
-25% or less	13	13
No capital investment was made/is planned	14	14

# Change in the number of employees

Q5 With regard to the situation of the number of employees at your company in the past 3 years (average of FY2018-2020) and your forecast for the next 3 years (average of FY2021-2023), please choose and circle the one number that applies for "overall" and "full-time employees."

Please respond regarding the state only at your company, rather than on a consolidated basis.

	Past 3 years (average of FY2018–2020)		Next 3 years (average of FY2021–2023)	
Rate of change	Overall	Full-time employees	Overall	Full-time employees
15% or more	1	1	1	1
10% to 15% (not incl.)	2	2	2	2
5% to 10% (not incl.)	3	3	3	3
0% (not incl.) to 5% (not incl.)	4	4	4	4
0%	5	5	5	5
-5% (not incl.) to 0% (not incl.)	6	6	6	6
-10% (not incl.) to -5%	7	7	7	7
-15% (not incl.) to -10%	8	8	8	8
-15% or less	9	9	9	9

-Please proceed to Q6 if your company is a manufacturing company.

-Q5 will be the end of the questionnaire if your company is a non-manufacturing company.

#### Overseas production ratio and reverse imports

Q6 is to be answered by manufacturing companies only.

Q6 With regard to overseas production and reverse imports ratios, what are your company's "FY2019 actual figures," "FY2020 estimate" and "FY2025 forecast"? Please fill in the boxes below (figures up to one decimal place).

Please enter "0.0" if your company does not produce abroad.

#### (1) Overseas production ratio

Please calculate the overseas production ratio as per the following equation on a yen selling price basis. Please use the current exchange rate for the FY2025 forecast.

Overseas production = -	Volume of overs	eas production
ratio	Volume of	Volume of
	domestic '	overseas

(Note) Please consider overseas production as production done by a local corporation through foreign direct investment under the Foreign Exchange and Foreign Trade Act.

If there are any co-investors on the Japanese side in the overseas local corporation, this question is to be answered by the company with the largest investment ratio (or managing company if the companies invested equally).

	FY2019	FY2020	FY2025
	actual result	estimate	forecast
Overseas production ratio	- %	- %	- %

# (2) Reverse imports ratio

Please calculate the reverse imports ratio as per the following equation on a yen selling price basis. Please use the current exchange rate for the FY2025 forecast.

It is not required to fill in the box for the year in which your company did/will not carry out overseas production (year for which "0.0" was entered)

	FY2019	FY2020	FY2025
	actual result	estimate	forecast
Reverse imports ratio	- %	- %	- %

(3) Reason for having an overseas production base

Please choose and circle the one that most applies to your company as the reason for having an overseas production base.

Please also circle the number in the section "Other relevant reasons (possible to choose up to two)," if any other applies.

It is not required to fill in (3) if "0.0" has been entered for "FY2020 estimate" and "FY2025 forecast" in Q6 (1).

	Main reason (choose one)	Other relevant reasons (choose up to two)
Labor costs are low	1	1
We can easily secure highly-qualified personnel (technical and research staff)	2	2
We can enjoy low costs of materials, overall production processes, distributions, and land/buildings	3	3
Strong demand exists, or demand is forecast to expand, for our products in the local market(s) and markets in neighboring countries	4	4
We can cater effectively to overseas users' needs	5	5
We have contracts with reliable suppliers of parts and/or raw materials to the local facilities in a stable manner	6	6
We have entered the overseas market(s) following entry by our parent company or customer(s) and so on	7	7
We take advantage of industrial development programs including favorable taxation and/or financing w hich are offered by the local government(s)	8	8
Inadequate infrastructure in the local country in question had prevented us from setting up operations there, but this issue has now been addressed	9	9
Other (please specify:	10	10

Thank you for your cooperation